



# YEAR ONE

THE **NEW** VIRGINIA ECONOMY

Governor Terry McAuliffe  
*January 12, 2015*







Dear friends,

It has been my greatest honor to serve as your Governor during this first year of my administration. I am immensely grateful to my cabinet and staff, to all the hardworking members of Virginia's General Assembly, and most importantly to the people of Virginia for coming together time and again to keep the Commonwealth moving forward.

Virginia is experiencing an historic time of transition. Changing economic realities pose critical challenges to the way we traditionally do business and support our families. By that same token, we are also faced with a great opportunity to improve our Commonwealth and together embark on a fresh path to success for decades to come.

This is why I have committed my administration to building a New Virginia Economy. In pursuit of this goal, my administration has focused on a comprehensive approach that includes:

- Creating cutting-edge industries and supporting training programs for the jobs that come with them
- Streamlining our government and increasing its transparency
- Making Virginia a more welcoming place for all and ensuring that every Virginia resident and business owner has greater opportunities to achieve economic success
- Building a broad-based foundation for economic growth with benefits that extend to all Virginians
- Protecting Virginia's wealth of natural resources and encouraging responsible stewardship.

This past year, we have already made incredible strides in all these areas. But we have much more work to do. In the years to come, I am committed to working with leaders from all parties, communities, and areas of expertise to continue building our New Virginia Economy. We will only move forward by making our Commonwealth one where our innovators are free to take risks and build new industries. We will make our Commonwealth one where all Virginians have better access to health care, education, and economic opportunity no matter their gender, race, how they worship, or whom they love. It is that spirit of recognizing we share one Commonwealth that has guided and will continue to guide me as I spend the coming years fulfilling the responsibilities entrusted to me by you, the people of Virginia.

Thank you for this honor, and I hope you will continue working with me to keep our Commonwealth the best place to do business and raise a family.

A handwritten signature in black ink, reading "Terence R. McAuliffe".

Governor Terence R. McAuliffe

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## JOB CREATION IN THE *NEW* VIRGINIA ECONOMY



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY

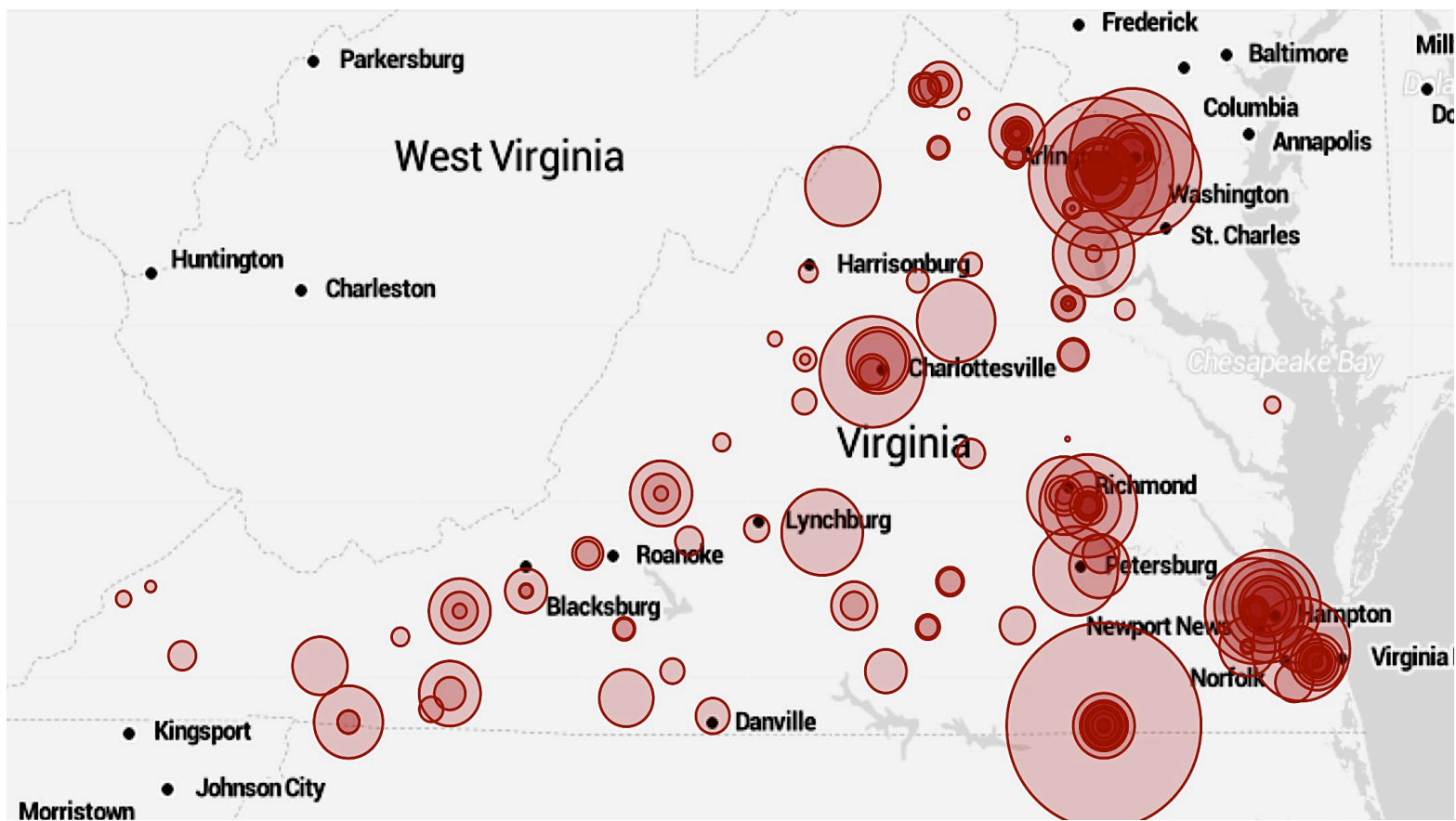
*"Virginia's economy is at a crossroads. In the face of federal funding cuts, our reliance on military spending has become a liability. This is an opportunity to transform our Commonwealth. The New Virginia Economy will feature a diverse and resilient mix of new and existing industries that will continue to provide reliable employment for generations."*

*- Terry McAuliffe*

## Record-Breaking Job Creation

Since taking office, Governor McAuliffe has made Virginia job creation and investment his top priority. In just this past year, the McAuliffe administration has broken records in the number of jobs added and major new investments in the Commonwealth. And, even more important to the success of a New Virginia Economy, the administration has focused its efforts on diversifying industries and creating jobs of the future throughout the Commonwealth.

Over the past year, the Governor has closed more than 235 economic development projects, resulting in \$5.168 billion in new investment and 18,790 jobs.



***Each bubble represents an area where the Governor's personal involvement has resulted in job growth for Virginia***



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY

## **Spotlight: Fort Pickett**

After persistent advocacy by Governor McAuliffe and the Virginia Congressional Delegation, the U.S. Department of State announced plans to establish its new Foreign Affairs Security Training Center (FASTC) at Fort Pickett in Virginia's Nottoway County. This project will create hundreds of jobs in Southside Virginia and bring millions in federal investment here to help grow Virginia's economy. It will also add to Virginia's considerable national security assets and complement the activities of other related organizations working in the area and across the Commonwealth.





# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY



## Spotlight: Building New Economies in Hard-Hit Communities

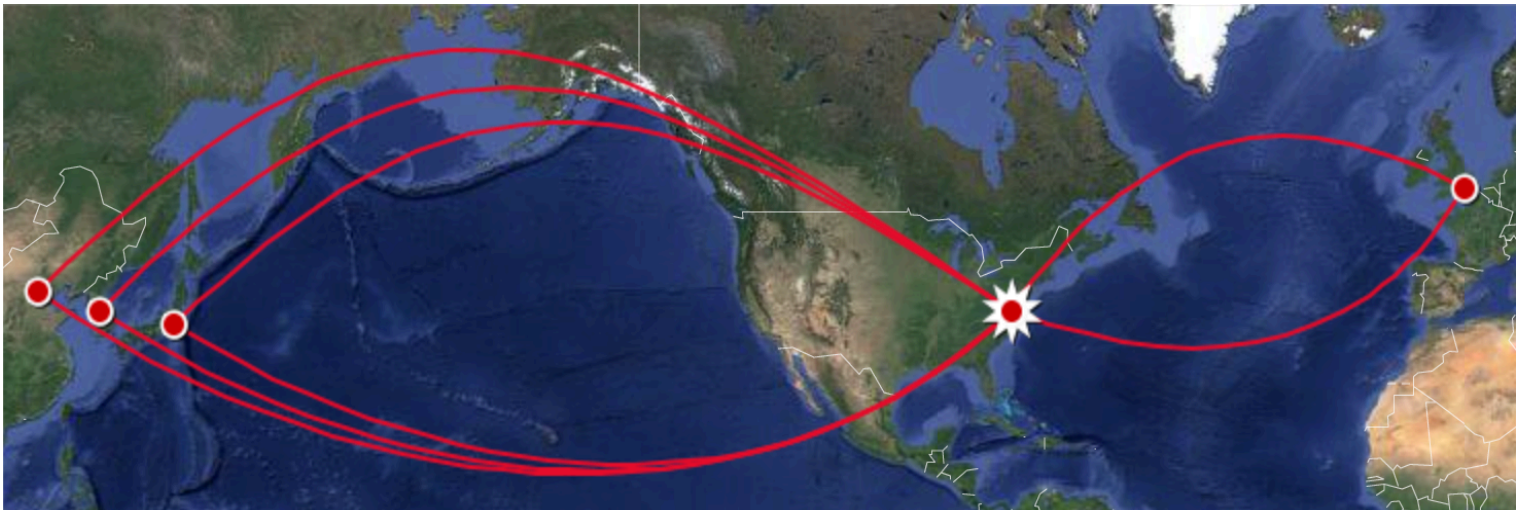
On November 5<sup>th</sup>, 2014, Governor McAuliffe announced the first new company investment in Appomattox County in 15 years. After meeting with company officials in Beijing, China, the Governor convinced Lindenburg Industry to establish its first United States manufacturing operation in Appomattox County. "This project will revitalize a vacant facility, allowing quick start-up to production, and put approximately 350 people back to work in highly skilled manufacturing positions," said Governor McAuliffe. "These jobs are the stepping stones to building a new Virginia economy that will enable us to compete on a global scale, and the economic benefits that this project will bring to Appomattox and to the Commonwealth are tremendous."

# JOB CREATION IN THE NEW VIRGINIA ECONOMY

## Traveling the Globe for Virginia

In his first year in office, Governor McAuliffe embarked on seven major trade missions, visited five countries, and helped close international agreements worth billions of dollars for Virginia. The results of these trips were immediate, with highlights including:

- Focused trade meetings in London, China, Korea, and Japan
- A major project with Japanese company Dynax, an auto parts manufacturer, to bring 75 new jobs and \$32.6 million in new investment to Botetourt County
- A key agreement whereby Agrivita, a Richmond-based livestock feed additive company, will begin to export its products to China. That will create a big boost in revenues for the company and opportunities for expansion in the near future



## Spotlight: Shandong Tranlin Paper Co.

Just before traveling to China to help secure the contract, Governor McAuliffe announced in June that the Shandong Tranlin Paper Co., Ltd., a leading Chinese pulp and paper company, will invest \$2 billion over five years to establish its first U.S. advanced manufacturing operation in Chesterfield County. The investment represents the largest Chinese investment and job creation project in Virginia history and is the largest Chinese greenfield economic development project in the United States. Virginia successfully competed against several other states for the project, which will create 2,000 new jobs by 2020.

## Tearing Down Trade Barriers

Thanks to the tireless advocacy of Governor McAuliffe, the seven-year ban on Virginia poultry exports to China was lifted in May of 2014, resulting in enormous potential for Virginia poultry producers. Perdue Farms alone expects to see \$20 million in increased poultry exports to China in 2014.



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY



## **Growing Jobs: Support for Agriculture and Forestry**

Agriculture and forestry is Virginia's largest industry, with more than \$70 billion in economic impact. Virginia Grown products feed the world, from pork products in Beijing restaurants to tomatoes in Swiss grocery stores.

Over the past year, the Governor has led his team in disbursing \$708,500 from the Agriculture and Forestry Industries Development fund (AFID). This innovative program jumpstarts the private investment necessary to keep rural communities sustainable. These funds have a combined impact of 336 jobs and \$41 million in private investment.



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY

## Spotlight: Montague Farms

Governor McAuliffe's first AFID announcement was for Montague Farms' Windsor facility in Isle of Wight County. Montague, a family-owned producer exporting food-grade non-genetically modified organism (GMO) soybeans for more than 25 years, is investing more than \$600,000 to purchase a new state-of-the-art packaging line, soybean testing lab, and warehouse facility. Most importantly, Montague will now be able to sell into the highly regulated but lucrative sprouting soybean market of South Korea and beyond. To serve this new market, the company is purchasing more than 4,000 metric tons of Natto soybeans from Virginia producers over the next three years – an excellent example of building domestic capacity here to export to the world.

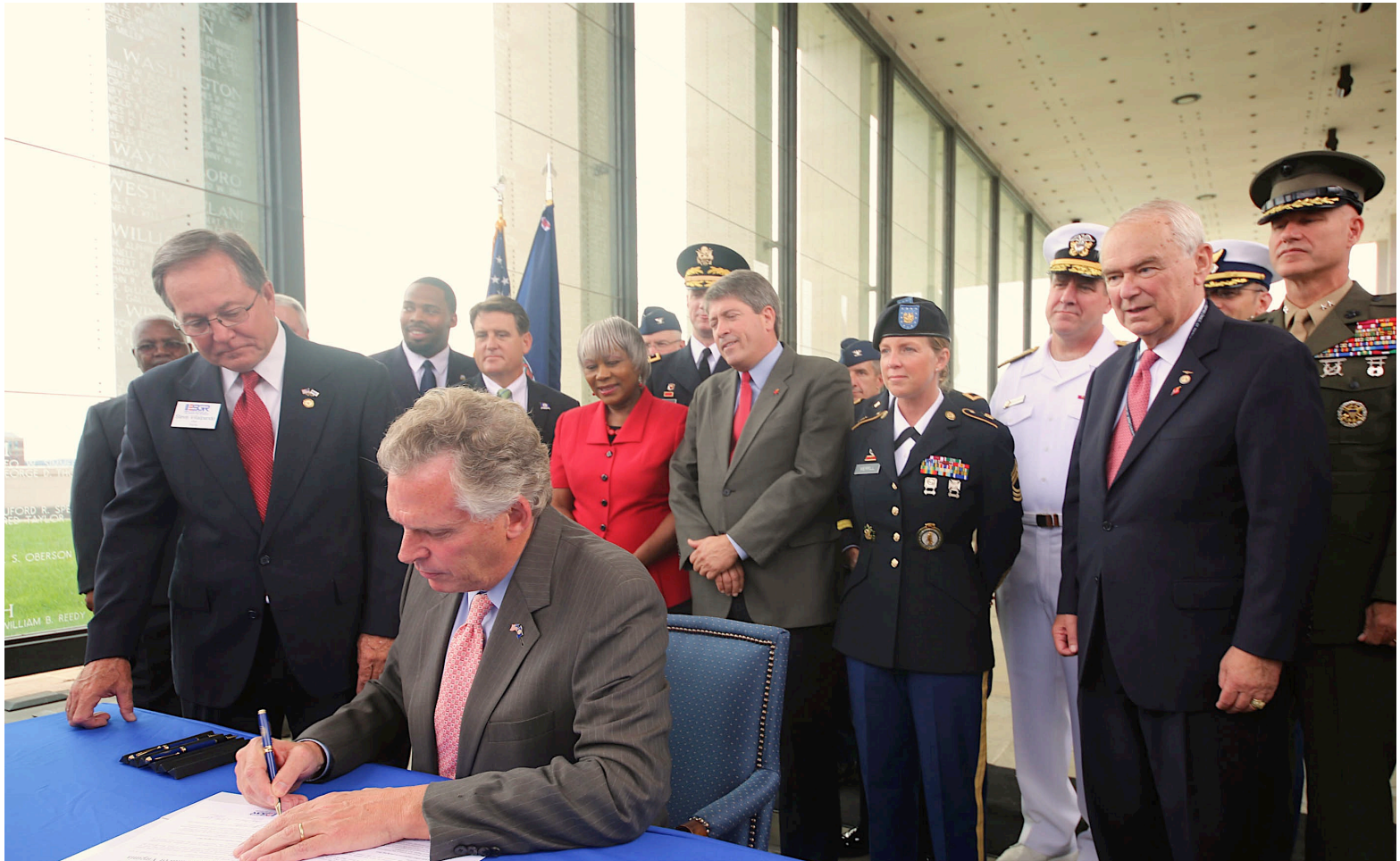
## Preparation for the Jobs of the Future

Thousands of high-paying jobs in Virginia remain unfilled due to a lack of qualified applicants with specialized skills. Many of these positions, however, can be filled with applicants possessing an associate's degree or certificate. Recognizing this need to prepare Virginians for a new and diversified economy, Governor McAuliffe issued Executive Order 23 in August, establishing the New Virginia Economy Workforce Initiative.



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY

This initiative will help close the gap by equipping students and experienced professionals in other industries with the skills they need to hold cutting-edge jobs. It will also forge closer partnerships among our community colleges, businesses, and other workforce development stakeholders. The new plan sets an ambitious goal of 50,000 STEM-H related credentials, licenses, apprenticeships, and associate degrees by the end of Governor McAuliffe's administration. The Governor also realigned workforce development under the Secretary of Commerce and Trade to streamline the approach to this important, but multi-faceted, challenge.



## **Jobs for Virginia's Heroes**

Virginia is proud of the nearly 800,000 veterans who live in the Commonwealth, but more must be done to connect those who have served honorably with the jobs and security they deserve. That's why Governor McAuliffe made helping veterans a cornerstone of the New Virginia



# JOB CREATION IN THE *NEW* VIRGINIA ECONOMY

Economy Workforce Initiative. Under Executive Order 23, more than 10,000 businesses will sign the Patriot Pledge - a commitment to hire our veterans. In addition, Virginia is committed to doubling the number of veterans hired through the Virginia Values Veterans (V3) program, by the end of Governor McAuliffe's term.

Governor McAuliffe has also directed the Secretaries of Education, Commerce & Trade, and Veterans & Defense Affairs to work together on a comprehensive plan for how Virginia will convert military experience and training into academic or workforce credentials, simplify and accelerate the education and workforce credentialing process toward a career, create online portals with information and services to support the transition process, and build an awareness of the resources Virginia offers as the best state for veterans.







## OPPORTUNITY IN THE *NEW* VIRGINIA ECONOMY



# OPPORTUNITY IN THE NEW VIRGINIA ECONOMY

*"The New Virginia Economy is stronger and more resilient when all Virginians have the opportunity to succeed, no matter their gender, race, country of origin, how they worship, or who they love. In recognition of that fundamental truth, I have spent the first year of my administration taking bold action on fostering a more inclusive Commonwealth."*

*– Terry McAuliffe*

## **Making History with Marriage Equality**

The Governor's commitment to the acceptance and protection of the LGBT community is well known. He was the first Southern gubernatorial candidate to support marriage equality, the first Southern Governor to recognize LGBT month in June, and the first to preside over a same-sex wedding.





# OPPORTUNITY IN THE *NEW* VIRGINIA ECONOMY



## **Welcoming the LGBT Community**

On November 17<sup>th</sup>, 2014, Governor McAuliffe announced the creation of an LGBT Tourism Task Force that will focus on showcasing Virginia as an LGBT-friendly destination and maximizing the opportunity for growth in this new tourism sector.

“We’re unified by one common goal: to make Virginia a better place to live, work, play, and raise a family. Tourism plays an important role in attaining that goal, building communities, and helping drive the new Virginia economy. We have an opportunity to build upon the progress Virginia made this year in achieving marriage equality and ensure that visitors across the globe know that the Commonwealth is open and welcoming to all. Not only will this task force focus on showcasing Virginia as an LGBT friendly destination, it will also work to maximize tourism growth in Virginia with all communities, nationally and internationally.”

– Terry McAuliffe

In October 2014, same-sex marriage became legal in Virginia. To support this historic date in the Commonwealth and to ensure its expedient implementation, Governor McAuliffe immediately issued an Executive Order directing all Virginia state agencies, authorities, commissions and other entities to make the necessary policy changes to comply with the decision and recommend further action for ensuring a smooth transition.

# OPPORTUNITY IN THE *NEW* VIRGINIA ECONOMY

## Diversified State Workforce

Underscoring his commitment to equality, Governor McAuliffe signed Executive Order 1, shortly after being sworn in, which forbids discrimination in state employment for reasons of sex, race, faith, national origin, political affiliation, or sexual orientation.

Executive Order 1 also guaranteed state employees protection for discrimination on the basis of gender identity. For the first time in the history of the Commonwealth, transgender employees don't have to fear being fired just for who they are.



## Inclusive State Contracting

Governor McAuliffe knows that small businesses are the backbone of the Virginia economy, accounting for more than 97% of the nation's businesses.

In July, Governor McAuliffe signed Executive Order 20, which sets the highest goal in Virginia history from state contracts offered to Small, Women, and Minority (SWaM) Owned Businesses. This major action will level the playing field for business owners who work hard but are often disconnected from a variety of contracting opportunities. The new action requires that state agencies must grant at least **42 percent of contracts to SWaM businesses**. Executive Order 20 also established a Micro-Business Category to ensure that the smallest of businesses participate in State contracting opportunities.



# OPPORTUNITY IN THE *NEW* VIRGINIA ECONOMY

- The Department of Small Business and Supplier Diversity has certified 1,609 businesses in the Micro-Business category since its inception.
- The Virginia Small Business Financing Authority has administered 84 loan projects totaling \$50.5 million enabling the creation of 692 jobs and the retention of 444 jobs since the beginning of the McAuliffe Administration. The amount of loans committed has increased by 26% this year over last, and the amount of Private Financing enabled has increased by more than 62%.

## **Embracing All Communities**

Recognizing the need to represent the voices of all Virginians, Governor McAuliffe worked hard to assemble one of Virginia's most diverse and talented administrations. In just the first year, Governor McAuliffe hosted dozens of special cultural events and meetings with community leaders across the Commonwealth. He also worked closely with the Virginia Latino Advisory Board and the Virginia Asian Advisory Board to set concrete goals for engaging the many communities they represent on issues.







## FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

*"The true foundation of the New Virginia Economy is our people. We need to make smart investments in education, nutrition, health care, and restorative justice to build a broad platform for long-term economic growth." – Terry McAuliffe*

## **Protecting and Expanding Virginians' Access to Quality Health Care**

The biggest challenge facing the Commonwealth of Virginia's health care system is the medical insurance coverage gap. Up to 400,000 Virginians who do not qualify for Medicaid or subsidies for health care exchanges are left without any medical safety net. Closing this gap by accepting the federal expansion of Medicaid remains a top priority of the Governor. Unfortunately, the General Assembly made the short-sighted decision to reject these funds, and in doing so rejected the state revenues, private sector jobs, and long-term savings that would have come with these dollars.

In September, the Governor took bold executive action by authorizing four emergency regulations and issuing one executive order to launch "A Healthy Virginia," a plan to help improve the health of more than 200,000 Virginia residents. The plan will provide care for the uninsured with serious mental illnesses, increase coverage for low-income children, increase access to dental services for low-income pregnant women, accelerate access to care for veterans, reduce deaths due to overdose of prescription painkillers and heroin, and seek innovative solutions to health care challenges by leveraging federal dollars.

Specifically, the Governor has:

- Launched the Governor's Access Plan, a program to provide critical health care services to up to 20,000 low-income Virginians with serious mental illness who are uninsured
- Opened up access to more affordable health coverage to children of state employees
- Won \$9.3 million in new federal dollars for consumer outreach and assistance to help Virginians sign up for health insurance through the Federal Marketplace
- Launched a major statewide media campaign, including a more consumer-friendly [coverva.org](http://coverva.org) website, to get Virginians signed up for health coverage
- Established the Governor's Task Force on Prescription Drug and Heroin Abuse and produced preliminary recommendations on immediate actions that can be taken to reduce deaths from drug overdose
- Hosted the first-ever Virginia Veterans Health Care Access Summit, bringing together top leaders from the U.S. Veterans Health Administration, state officials, and private medical providers to work together on improving availability of services to Virginia's veterans



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

## **Protecting Access to Critical Women's Health Services**

Women are more than 50% of the workforce. Female innovators and entrepreneurs will be a central part of the engine that powers the New Virginia Economy. Governor McAuliffe supports Virginia's women by ensuring that they are protected from ill-advised attempts to limit their access to critical health care services. In December of 2014, the Governor's Board of Health voted to reexamine regulations passed by the prior administration that threatened to shut down women's health care clinics.

## **Providing Comprehensive Mental Health Services**

Improving service for Virginians with mental health needs has been a signature focus of Governor McAuliffe's first year in office. Working with the General Assembly, advocates, medical leaders, and the private sector, he has accomplished dramatic progress. But there is still more to do.



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

## *Executive Action*

On April 8, 2014, Governor McAuliffe signed an executive order to continue the Governor's Task Force on Improving Mental Health Services and Crisis Response. Chaired by Lieutenant Governor Ralph Northam, this group continues to work to reform Virginia's mental health system.

## *Legislative Leadership*

In April with the close cooperation of leaders of both parties, in the General Assembly, the Governor in April signed a comprehensive mental health reform package that provides mental health and public safety professionals with more tools to respond to Virginians in crisis. With the coordination of the state, community services boards, and other stakeholders, Governor McAuliffe will continue to pursue policies that ensure all Virginians receive the care they need.

## *Financial Commitment*

Governor McAuliffe signed a budget in June that contained \$63 million in new funding for mental health services. Funding is designed to expand the array of community-based services available to individuals with mental illness, from early identification and prevention to crisis services, as well as intensive, facility-based care, if needed. Working with members of the General Assembly, the Governor ensured that access to effective mental health services for Virginians with mental illness would not be compromised despite challenging budget pressures.

## **Employment of People with Disabilities**

Governor McAuliffe is proud to report that 4,087 individuals with significant disabilities became successfully employed in 2014 through Virginia's Vocational Rehabilitation program. This represents a 30 percent increase and nearly 1,000 more successful outcomes than in 2013. In addition, the program achieved a success rate of 61.7 percent, the highest in 25 years.



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY



## **Virginia's First Lady: Bridging the Nutritional Divide**

All Virginians, especially those at early ages, must have access to nutritious, affordable, and locally sourced foods that will enable them to learn, grow, and thrive. To achieve these goals, the Governor established the Commonwealth Council on Bridging the Nutritional Divide.

The council, chaired by First Lady Dorothy McAuliffe, is charged with establishing quantifiable metrics and tracking progress towards the council's goals of: 1) ending childhood hunger, 2) promoting Virginia's agricultural economy, and 3) facilitating efficient and effective local initiatives related to community nutrition, food access, and health strategies.



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY



## ***Measurable Progress***

This summer, the First Lady's efforts to promote Summer Feeding Programs resulted in a 22% increase in the number of meals served in June 2014 over June 2013. Thousands of children who would have otherwise gone hungry received regular, healthy nutrition over the summer months.

Furthermore, through collaborative efforts, the First Lady worked to enroll 89 schools in the Community Eligibility provision providing a free, nutritious breakfast and lunch to all students.



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY



## **Caring for Virginia's Children**

Children are the next generation of Virginia's economy. Caring for their needs is both a moral obligation and a smart investment.

### *K-12 Reform*

Education is the foundation of the new Virginia economy, and Governor McAuliffe has implemented a series of reforms to ensure that Virginia children receive the education and care they need. In April, the Governor signed legislation to reduce the number of Standards of Learning (SOL) exams, allowing educators and students more time and flexibility to focus on collaborative and creative learning. Building on the success of this reform, in June the Governor launched the SOL Innovation Committee, which has been working to review Virginia's education practices so we can continue to provide our children with the skills and education they need to thrive in the new Virginia economy.



# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

## Honoring the Service of Virginia's Veterans

One in 10 Virginians is a veteran. One in three has a personal connection to the military. Our veterans have served this country in uniform, and are a crucial part of the New Virginia Economy.

On June 9th, Governor McAuliffe joined with leaders from across the country to sign the Mayor's Challenge agreement aimed at ending veteran homelessness by the end of 2015. Since Governor McAuliffe took office, homelessness among veterans has declined by 14%.





# FOUNDATIONS FOR THE *NEW* VIRGINIA ECONOMY

## **Restoring Virginians' Opportunities to Succeed**

Since taking office, Governor McAuliffe has been committed to easing the transition back into society for formerly incarcerated Virginians. From workforce development to education and training programs, the Governor has worked to keep Virginia communities safe and reduce recidivism across the Commonwealth.

In just one year, Governor McAuliffe has significantly reformed the restoration of voting and civil rights processes, because he believes those who have served their time and paid their debts to society deserve a second chance to be contributing citizens. He has restored the rights of more than 5,100 former offenders, more than any other governor has done in just one year, and has announced major changes to the restoration of rights process. He moved all drug-related offenses into the nonviolent category in April, and in December announced that the application for more serious offenders to fill out was reduced from 13 pages to just one page. Over the next three years, the Governor and his administration will continue to help Virginians more fully serve their communities by restoring their civil rights.

**Since Taking Office in January  
Governor McAuliffe has restored the  
voting rights of more than  
5,100 Virginians**





## GOVERNANCE IN THE NEW VIRGINIA ECONOMY



# GOVERNANCE IN THE NEW VIRGINIA ECONOMY

*“Virginians deserve a government staffed by dedicated public servants who ethically guard the public interest and are responsible stewards of taxpayer dollars. We need an efficient, fast-moving public sector if we want to attract new companies, grow existing businesses, and encourage our entrepreneurs.”*

*– Terry McAuliffe*

## **Preserving Virginia’s Triple AAA Bond Rating in the Face of Fiscal Crisis**

Governor McAuliffe was faced with a fiscal crisis in his first year, as revenue projections fell dramatically. Using experience gained from his long background in private business, the Governor and his team worked with leaders in the General Assembly to cover more than \$2 billion in fiscal shortfalls. The Governor’s introduced budget protects key priorities like support for K-12 education, while making necessary spending cuts to provide structural balance and preserve Virginia’s AAA bond rating.

## **Cutting Costs through Smarter Government**

Using his extensive experience in business, Governor McAuliffe has initiated and supported commonsense management practices that have saved the Commonwealth hundreds of millions of taxpayer dollars. Examples of these practices include:

- Saving \$311 million in the Medicaid program from 2014 to 2016 by implementing better managed care for individuals with behavioral health needs in the Medicaid program.
- Taking advantage of the Commonwealth’s excellent credit rating to save \$70 million by refinancing Virginia’s bonds.
- Helping local governments save \$21.9 million by decreasing debt service expenses through the Virginia Resource Authority’s pooled financing program.

## **Restoration of the Public’s Trust**

Minutes after his inauguration on January 11<sup>th</sup>, 2014, Governor McAuliffe signed Executive Order 2. This comprehensive order bars members of his administration and their families – including the Governor and his family – from receiving any gift (including goods, services, payments, and loans) exceeding \$100.

But it’s clear that Virginia needs tougher laws – over and above executive action – to govern the ethics of elected officials, in order for the Commonwealth’s government to regain the public’s confidence. That’s why Governor McAuliffe convened a group of thoughtful civic, business, and political leaders to recommend a substantive path forward on ethics reform. The Commission issued an interim report in December of 2014 and will continue to work through 2015.

# GOVERNANCE IN THE *NEW* VIRGINIA ECONOMY

“It is imperative that we foster a culture of professionalism in state government that attracts future leaders of the highest caliber. I want to guarantee superior service to the next generation of Virginians. And I want to establish an enduring culture of integrity in which this state can prosper. These are not merely my values. They are the essential covenants of democracy.”

– Terry McAuliffe

## **Innovative Government**

Governor McAuliffe has directed his administration to embrace new technologies, especially where they enable the government to save money or better serve the public.

### *Award-Winning Governance*

On October 23<sup>rd</sup>, 2014, the Governor’s director of the Department of Planning and Budget was awarded the Innovation in Government Award by the Wilder School of Government and Public Affairs. The award was for the successful and timely implementation of a state of the art performance budgeting system that will improve the Commonwealth’s strategic planning.





# GOVERNANCE IN THE *NEW* VIRGINIA ECONOMY



## *Pushing the Envelope with Creative Government*

On August 21<sup>st</sup>, 2014, Governor McAuliffe launched the first Commonwealth Datathon. Over 48 hours, teams from different state agencies competed to create novel applications with the Commonwealth's data to support the Governor's job creation agenda.

"Now, more than ever, it is critical that we work together to build a new Virginia economy. And we can't have an innovative economy without an innovative government. That's why I'm starting right here with my own administration. For the next 48 hours, I'm challenging our agencies to think outside the box and push both the technology we use and their own creativity to the limits. Getting all these folks in a room together and asking them to build something new will encourage better collaboration within our government, foster a culture of inventiveness, and prove that Virginia is the number one place for fresh ideas and entrepreneurial spirit."

-Terry McAuliffe

# GOVERNANCE IN THE *NEW* VIRGINIA ECONOMY



## Smarter Safety

The first responsibility of any government is to protect its citizens in a crisis. That's why one of Governor McAuliffe's first legislative initiatives was to streamline and reorganize his cabinet to ensure clear lines of communication in the face of natural or manmade disasters.

The Governor signed SB381 and HB730 to centralize all emergency response functions under the newly named Secretary of Public Safety and Homeland Security, Brian Moran. The Secretary of Veterans and Defense Affairs, Admiral John Harvey, was empowered to act as the Commonwealth's official liaison to the Defense Department, with the responsibility for advocating for military installations in the state.



# GOVERNANCE IN THE *NEW* VIRGINIA ECONOMY

## **Getting Stalled Projects Moving**

Governor McAuliffe took office facing numerous transportation projects that were stalled in controversy. By acting decisively, the Governor has put each on the path to resolution.

### *Hampton Roads: \$10 Billion for Major Projects*

Working with the General Assembly, Governor McAuliffe created the Hampton Roads Transportation Accountability Commission (HRTAC). Comprised of the chief elected officers of the region's local governments and legislators, this new entity will have up to \$10 billion of new resources to apply to major transportation projects that will unlock the region's economic potential.

### *U.S. 29 through Charlottesville: Finding Solutions*

Solutions to congestion along the U.S. 29 corridor have been debated for more than 30 years. When the federal government told the Commonwealth the bypass could not move forward, Governor McAuliffe moved swiftly to convene a group of local representatives to figure out the solution.

The resulting package of transportation improvements – called 29 Solutions – will produce the first significant reduction in congestion in decades. Estimated at \$230 million projects will expand U.S. 29, improve passenger rail service, and build out parallel roads to draw local traffic off of the overburdened U.S. 29.

### *New U.S. 460: Protecting Taxpayer Investments*

When Governor McAuliffe learned that the prior administration had spent \$300 million on a road project without the proper federal permits, and without a single shovel in the ground, he immediately suspended payments. This timely and decisive action saves the Virginia taxpayer \$35 million a month. Today, engineers from the Virginia Department of Transportation are working with the Army Corps of Engineers to find a solution that will protect taxpayer dollars.

### *Midtown/Downtown Tunnel: Accessibility for All Citizens*

In his first address to the General Assembly, Governor McAuliffe ordered that tolls on this controversial project be cut in half. And over the course of the last year, the Governor has aggressively held the toll collectors responsible for billing errors that have unfairly burdened the residents of Hampton Roads.

# GOVERNANCE IN THE *NEW* VIRGINIA ECONOMY



## **Financial Turnaround at the Port of Virginia**

The Port of Virginia is a crucial economic asset for the Commonwealth. It is the deepest Port on the East Coast, and it is a vital gateway to international markets. The Governor has made it clear that the Port is a central part of his job creation strategy.

However, when Governor McAuliffe took office, the Port of Virginia was in dire financial straits, losing millions of dollars each month. Acting quickly, the Governor appointed new board members and recommended stricter financial controls. Today, with a new leadership team at the helm, the Virginia Port Authority is back on track.





## STEWARDSHIP IN THE *NEW* VIRGINIA ECONOMY



# STEWARDSHIP IN THE NEW VIRGINIA ECONOMY

*“Stewardship of Virginia’s natural resources is absolutely critical to our long-term economic growth. Our Commonwealth’s fields, forests, streams, and rivers produce goods that feed the world. Our cultural heritage reminds the nation of our founding values, and brings millions of tourists each year. As Governor, I take my constitutional responsibility to protect these resources very seriously.” – Terry McAuliffe*

## Aggressive Response to a Changing Climate

On July 1st, 2014, Governor McAuliffe re-activated the Governor’s Climate Change and Resiliency Commission (CCRC). The CCRC is comprised of scientists, faith leaders, politicians, and first responders. Their charge is to coordinate the Commonwealth’s response to the threats of a changing climate.

While the effects of climate change have negative implications for citizens and businesses in all parts of the Commonwealth, coastal Virginia is at particular risk. Rising sea levels and increasingly violent storms are the reason Hampton Roads is the region of the United States most at risk from climate change (second only to New Orleans). The U.S. Navy has even identified Naval Station Norfolk as one its most endangered installations.





# STEWARDSHIP IN THE NEW VIRGINIA ECONOMY

## A Clean and Productive Chesapeake Bay

On June 16th, 2014, Governor McAuliffe joined the leaders of Maryland, Pennsylvania, West Virginia, New York, Delaware, and Washington, D.C., to sign the new Chesapeake Bay Agreement. This agreement was the first to include the support of every state in the Bay's watershed.

The Chesapeake Bay is a \$1 trillion economic resource. Once the tenets of the new agreement are put in place, Virginia could see an added value of \$8.3 billion every year, due to the impact of increased fishing, tourism, and agriculture.

Thanks to Governor McAuliffe's leadership, this new agreement set aggressive goals for sustainable fisheries, vital habitats, water quality, toxic contaminants, healthy watersheds, stewardship, land conservation, public access, environmental literacy, and the resiliency of the Bay ecosystem in the face of changing climatic conditions and rising sea levels.



# STEWARDSHIP IN THE *NEW* VIRGINIA ECONOMY

## Cutting Costs and Reducing Our Carbon Footprint

On October 16th, 2014, Governor McAuliffe signed an executive order that sets ambitious goals for energy efficiency in the Commonwealth. By directing state agencies to use energy saving technologies, the Governor is reducing Virginia's contribution to the causes of climate change and saving taxpayer dollars.

### *Spotlight: DMV*

The Department of Motor Vehicles has already reduced energy consumption by 36%, saving the Virginia taxpayer \$284,000 per year. The Governor's order mandates a series of public-private partnerships between state agencies like **DMV** and private sector companies that specialize in environmental infrastructure. Since these partnerships are paid for through the energy costs they avoid, there is no cost to the Virginia taxpayer.

## Agricultural Partners in Stewardship

Agriculture and forestry is Virginia's largest industry. Generations of the Commonwealth's farmers and foresters have cared for the land and the ecosystem it supports. Sustainable farm operations protect water quality, preserve open space, and produce Virginia-grown products that are sold around the world.

On August 15<sup>th</sup>, 2014, Governor McAuliffe announced a new program that brought together the agricultural and environmentalist communities. The Resource Management Plan (RMP) program provides landowners with funding and support to use state-of-the-art conservation practices that reduce run-off pollution into the Commonwealth's waterways, particularly those that run into the Chesapeake Bay. The plans take into account practice such as stream buffers, soil conservation, and nutrient management. Once a plan is approved and implemented, the land owner has regulatory certainty that the regulations won't change for the plan's nine-year life span.

## Ambitious Goals for Renewable Energy

Governor McAuliffe is a strong supporter of renewable energy, and has been working with the federal government, the General Assembly, and the private sector to improve Virginia's profile in this area:

- Thanks to Governor McAuliffe's leadership, Virginia was the first state in the nation to acquire an ocean research lease issued under the Bureau of Ocean Energy Management for research into offshore wind energy.
- Governor McAuliffe's energy plan calls for an aggressive push on solar power, setting a goal of 15MW of solar generation on government buildings by 2015. The plan also calls for the creation of the Virginia Solar Energy Development Authority.
- Governor McAuliffe signed HB418 and SB1239 after the 2014 session that give important tax incentives to manufacturers of solar energy equipment.



